

# Public Participation Plan

Adopted February 22, 2018



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#### **Visit**

- 313 Luck Ave SW, Roanoke VA 24016
- Normal business hours Monday through Friday, 8:30 am 5:00 pm



#### Call

- 0 (540) 343-4417
- Normal business hours Monday through Friday, 8:30 am 5:00 pm



#### Write

- Roanoke Valley Transportation Planning Organization
- o 313 Luck Ave SW
- o Roanoke, VA 24016





- Website: http://rvarc.org/transportation/mpo-urban-transportation/
- Facebook: Roanoke Valley-Alleghany Regional Commission, https://www.facebook.com/rvarc/
- Twitter: <u>Roanoke Valley TPO</u>, @roanokempo

#### Come to an event



- The RVTPO hosts special events and workshops throughout the Roanoke Valley. Visit the RVTPO website at <a href="http://rvtpo.org">http://rvtpo.org</a> to learn more.
- Attend an RVTPO Policy Board or Transportation Technical Committee meeting.
  - The RVTPO Policy Board meets on the fourth Thursday of the month at 1:00 pm.
  - The RVTPO Transportation Technical Committee meets on the second Thursday of the month at 1:30 pm.



313 Luck Avenue, SW Roanoke, Virginia 24016 P: 540.343.4417 / F: 540.343.4416 rvtpo.org

The 22<sup>nd</sup> day of February 2018

# A RESOLUTION by the Roanoke Valley Transportation Planning Organization to Adopt a Public Participation Plan

WHEREAS, the Roanoke Valley Transportation Planning Organization (RVTPO) is the regional transportation planning agency for the Roanoke Valley Area and is the federally-designated metropolitan/transportation planning organization for the Roanoke Valley Area; and

WHEREAS, the RVTPO seeks to involve citizens, public agencies and officials, private providers of transportation, and other interested parties in the development of transportation plans and programs, in a manner consistent with the federal Moving Ahead for Progress in the 21<sup>st</sup> Century Act (MAP-21) and Fixing America's Surface Transportation Act (FAST-Act); and,

WHEREAS, the RVTPO intends to adopt a Public Participation Plan, in furtherance of its commitment to provide citizens with access to the decision-making process, and pursuant to requirements of the Federal Highway Administration and the Federal Transit Administration that metropolitan/transportation planning organizations adopt and periodically update public involvement strategies; now, therefore, be it

**RESOLVED**, that the RVTPO Policy Board adopts the public involvement strategies contained within the Public Participation Plan; and be it further

**RESOLVED**, that the Public Participation Plan may be revised periodically by the RVTPO as part of its ongoing assessment of efforts to include Roanoke Valley Area citizens in its decision-making process; and be it further

**RESOLVED**, that the Executive Director of the Roanoke Valley-Alleghany Regional Commission is authorized to implement and administer the RVTPO's public involvement strategies on behalf of the Roanoke Valley Transportation Planning Organization; and be it further

**RESOLVED**, that the Designated Officer for Civil Rights Complaints shall submit a copy of this resolution to the Federal Highway Administration and the Federal Transit Administration, and other agencies as appropriate.

Ray Ferris

TPO POLICY BOARD: Cities of Roanoke and Salem; Counties of Bedford, Botetourt, Montgomery and Roanoke; Town of Vinton; Greater Roanoke Transit Company (Valley Metro); Roanoke-Blacksburg Regional Airport; Virginia Department of Rail & Public Transportation; Virginia Department of Transportation



#### Regional Commission Staff

Rachel Ruhlen, Project Manager Cristina D. Finch Bryan Hill Dorian Allen The Roanoke Valley Transportation Planning Organization (RVTPO) fully complies with Title VI of the Civil Rights Act of 1964 and related statutes and regulations in all programs and activities. For more information, or to obtain a Discrimination Complaint Form, see <a href="https://www.rvarc.org">www.rvarc.org</a> or call (540) 343-4417.

#### **RVTPO Policy Board**

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Steve Clinton, Botetourt County Board of Supervisors

Ray Ferris, Roanoke City Council

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John Garland, Roanoke City Council

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Bill Jones, Salem City Council

Ken King, Virginia Department of Transportation

Diana Lewis, Roanoke-Blacksburg Regional Airport

Keith Liles, Vinton Town Council

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Carl Palmer, Greater Roanoke Transit Company

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#### Transportation Technical Committee

Curtis Andrews, Unified Human Services Transportation Systems

Liz Belcher, Roanoke Valley Greenway Commission

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Melinda Payne, City of Salem

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Cody Sexton, Botetourt County

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#### Non-Voting Members:

Kevin Jones, Federal Highway Administration Melissa McGill, Federal Transit Administration



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## 1. Introduction to Transportation Planning<sup>1</sup>

Transportation planning for how people and goods can get from one place to another takes place at the local, regional, and state levels. Regional transportation agencies such as the Roanoke Valley Transportation Planning Organization (RVTPO) work with local and state governments and members of the public to determine transportation needs and envision goals for the future transportation system(s).

Under the federal law that governs planning for highways and transit (which includes walking and bicycling), the RVTPO must create a Long-Range Multimodal Transportation Plan every five years. The Long-Range Multimodal Transportation Plan lays out a vision of what the transportation system will look like in the future. It includes a list of the transportation projects that planned for funding and scheduled over the next 20 years. The RVTPO is also responsible for creating a shorter-range plan called a Transportation Improvement Program. The Transportation Improvement Program includes all of the transportation projects that will be funded, designed, and built over the next four years.

A transportation project listed on either the Long-Range Multimodal Transportation Plan or the Transportation Improvement Program might be little more than a concept or it might be "shovel-ready," thoroughly studied and developed. While the Long-Range Multimodal Transportation Plan and the Transportation Improvement Program each have a public input process, projects on the list may have their own focused public input processes, depending on their scope and funding sources.

#### 1.1 Transportation Funding

Surface transportation projects are mostly funded by a mix of local, state, and federal sources. Often when a project uses federal funds, the local or state government must match those funds with their own. The amount of the match may be 50% or 20%, based on the type of federal funding. Federal funding for roads, rail, and transit is generated by a tax on gasoline and deposited into an account called the Highway Trust Fund, which is divided into the Highway Fund and the Mass Transit Account.

Transportation funding is in transition, with decreasing funding and increasing oversight. From the establishment of the national highway system in the 1930's to the completion of the interstate system in the early 1990's, transportation funding climbed steadily and precipitously; however, since 1993, the federal gas tax has stayed at 18.3 cents per gallon as gas prices rose and fell, regardless of the economy. Due to modern higher fuel efficiency standards, people use less gas, which means less gasoline tax into the Highway Trust Fund. The cost of land and construction materials, like steel and concrete, has increased. Funds are spread across a growing total mileage of roads, transit systems, and other transportation infrastructure. Transportation funding relies increasingly on

<sup>&</sup>lt;sup>1</sup>Every Place Counts: Leadership Academy. U.S. Department of Transportation, 2016, https://www.transportation.gov/sites/dot.gov/files/docs/ToolkitFinal2017.pdf



additional government transportation revenue - including from state and local government - such as vehicle registrations, state fuel tax, general funds, bonds, highway tolls, sales tax, etc.

In addition to dwindling and changing funding, transportation funding oversight has changed. The internal combustion engine and the road network that supports it profoundly changed our world, putting opportunities and experiences within easy everyday reach of most people. But it hasn't been without a cost. The heyday of highway building coincided with urban renewal which devastated communities across the nation and left us with roads and bridges that are expensive to maintain and difficult to retrofit for today's needs. Oversight, including public participation requirements, ensures that today's transportation projects are fair and beneficial.

Even with less funding than in the past, the RVTPO area will receive hundreds of millions of state and federal transportation dollars during the next 20 years for maintenance and new construction. Public input helps the RVTPO Policy Board use these funds wisely on transportation projects that will provide the greatest benefits and least burdens now and in the future.

#### 1.2 Six Core Functions of Metropolitan Planning Organizations<sup>2</sup>

Federal legislation passed in the early 1970s requires that any urbanized area with a population greater than 50,000 have a Metropolitan Planning Organization (MPO). As the MPO of the Roanoke Valley urbanized area (Figure 1), the RVTPO has authority and responsibility for transportation policy-making in the urbanized area, which covers seven jurisdictions: Bedford, Botetourt, Montgomery, and Roanoke Counties, the Cities of Salem and Roanoke, and the Town of Vinton. The RVTPO ensures that current and future expenditures for transportation projects and programs are based on a continuing, cooperative, and comprehensive planning process.

Like most MPOs, RVTPO neither owns nor operates the transportation systems it serves, rather, it performs an overall coordination and consensus-building role in planning and programming funds for projects and operations. The RVTPO is a coalition of agencies and local and state governments:

- Bedford County
- Botetourt County
- Montgomery County
- Roanoke County
- City of Roanoke
- City of Salem
- Town of Vinton
- Greater Roanoke Transit Company (Valley Metro)

<sup>&</sup>lt;sup>2</sup> The Transportation Planning Process Briefing Book: Key Issues for Transportation Decisionmakers, Officials, and Staff. U.S. Department of Transportation, 2015.



- Roanoke-Blacksburg Regional Airport
- Virginia Department of Rail and Public Transportation
- Virginia Department of Transportation
- Federal Highway Administration (non-voting)
- Federal Transit Administration (non-voting)
- Roanoke Valley-Alleghany Regional Commission (non-voting)

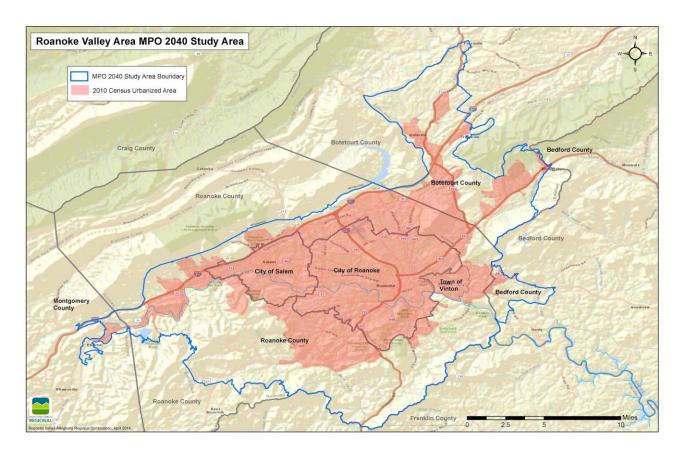


Figure 1. RVTPO area

Federal transportation agencies participate in the RVTPO but are not involved in decision-making. The Roanoke Valley-Alleghany Regional Commission, a planning district commission of eleven local governments (Figure 2), staffs and participates in the RVTPO but is not involved in decision-making.

The RVTPO performs six core functions:

1. **Establish a setting for effective decision-making.** Establish and manage a fair and impartial setting for effective regional decision-making in the metropolitan area.



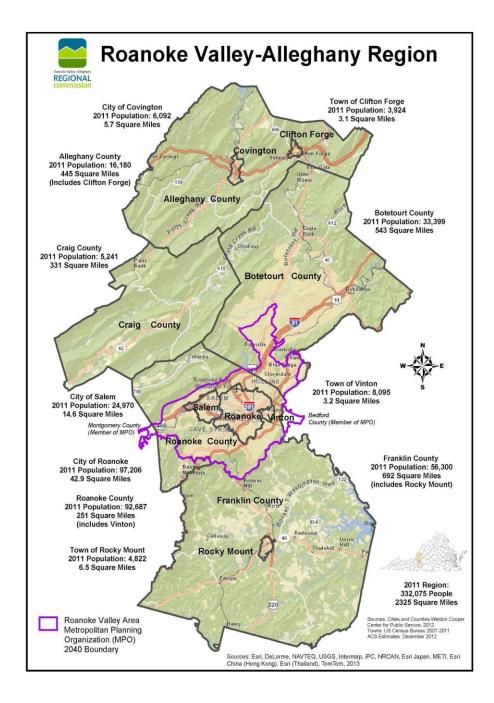


Figure 2. Roanoke Valley-Alleghany Region

2. **Identify and evaluate transportation improvement options.** Develop transportation improvement options and use data and planning methods to evaluate whether those options



support criteria and system performance targets. Planning studies and evaluations are included in the Unified Planning Work Program.

- 3. **Prepare and maintain a Metropolitan Transportation Plan.** Develop and update a Long-Range Multimodal Transportation Plan for the metropolitan area covering a planning horizon of at least 20 years, using performance measures and targets. To guide planning processes, the RVTPO considers what will:
  - Support the economic vitality of the metropolitan area, especially by enabling global competitiveness, productivity, and efficiency.
  - Increase the safety of the transportation system for motorized and nonmotorized users.
  - Increase the security of the transportation system for motorized and nonmotorized users.
  - Increase accessibility and mobility for people and freight.
  - Protect and enhance the environment.
  - Promote energy conservation.
  - Improve quality of life for the community.
  - Promote consistency between transportation improvements and planned State and local growth and economic development patterns.
  - Enhance the integration and connectivity of the transportation system for all modes.

The MPO shall develop and use a documented participation plan that defines a process for providing citizens...and other interested parties with reasonable opportunities to be involved in the metropolitan transportation planning process. (Code of Federal Regulations §450.316)

- Promote efficient system management and operation.
- Emphasize the preservation of the existing transportation system.
- 4. Develop a Transportation Improvement Program. Develop a short-range, four-year program of priority transportation improvements drawn from the Long-Range Multimodal Transportation Plan. The RVTPO creates the Transportation Improvement Program with spending, regulating, operating, management, and financial tools. The Transportation Improvement Program represents immediate priority actions to achieve the area's goals and associated system performance targets.
- 5. Identify performance measure targets and monitor whether implemented projects are achieving targets. The RVTPO coordinates with State and public transportation operators to establish performance targets that address performance measures, as set forth in Federal law, related to surface transportation and public transportation. The RVTPO prepares plans that include performance targets addressing performance measures and standards. When updating the plan, the RVTPO also prepares an Annual Performance Report that tracks progress in meeting performance targets. In addition to Federally required performance measures, the RVTPO may identify locally significant performance indicators that support decision-making.



6. Involve the public. Involve the general public and other affected constituencies related to the essential decision-making elements listed above. The metropolitan transportation planning process must engage the public and stakeholders on an ongoing basis in all facets of planning, to spur dialogue on critical issues facing regions and provide opportunities for the public to contribute ideas. This is especially important in the early and middle stages of the process, when the Long-Range Multimodal Transportation Plan and the Transportation Improvement Program are developed. Special attention should be paid to groups that are underrepresented in the transportation planning decision-making process or have been underserved in terms of the expenditure of transportation dollars.

The RVTPO is responsible for actively involving all affected parties in an open, cooperative, and collaborative process that provides meaningful opportunities to influence transportation decisions. Decisionmakers must consider fully the social, economic, and environmental consequences of their actions, and assure the public that transportation programs support adopted land use plans and community values.

[Provide] adequate public notice of public participation activities and time for public review and comment at key decision points, including a reasonable opportunity to comment on the proposed [Long-Range Transportation Plan and the Transportation Improvement Program]. (Code of Federal Regulations §450.316)

#### 1.3 Opportunities for Public Participation

The RVTPO is responsible for actively involving all affected parties in an open, cooperative, and collaborative process that provides meaningful opportunities to influence transportation decisions. Public review and comment is required at key decision points; specifically, the Long-Range Multimodal Transportation Plan, the Transportation Improvement Program, and the Public Participation Plan (Table 1). Note that this is different than previous legislation which required a public comment period on the final draft of the plan. Today's planning efforts incorporate opportunities for public involvement at various stages of the process.

Table 1. Key Decision Points

Plan	Updates
Long-Range Multimodal Transportation Plan	Every five years, 20-year time frame
Transportation Improvement Program	Every three years, four-year time frame
Public Participation Plan	Reviewed for updates every three years
Other regional plans and studies	As needed or requested



#### Long-Range Multimodal Transportation Plan<sup>3</sup>

The Long-Range Multimodal Transportation Plan lays out a vision of the transportation system of the future. It includes all of the transportation projects that will be funded and scheduled over the next 20 years. Federal law requires that the plan "include both long-range and short-range program strategies/actions that lead to the development of an integrated intermodal transportation system that facilitates the efficient movement of people and goods."

The Long-Range Multimodal Transportation Plan is prepared through active engagement with the public and stakeholders using an approach that considers how roadways, transit, nonmotorized transportation, and intermodal connections can improve the operational performance of the multimodal transportation system.

The Long-Range Multimodal Transportation Plan typically includes:

- Performance measures and targets.
- Evaluation of whether the transportation system is meeting those targets.
- Scenario analyses on transportation system conditions and performance.
- An evaluation of regional land use, development, housing, and employment goals and plans.
- Projected demand for transportation services over 20 years.
- Recommended policies, strategies, and projects.
- Cost estimates and reasonably available financial sources for operation, maintenance, and capital investments.
- Ways to preserve facilities and efficiently use the existing system.

The RVTPO must show that the expected revenue sources for transportation investments balance with the estimated costs of the projects and programs described in the plan. A key element of the Long-Range Multimodal Transportation Plan is the Fiscally Constrained List of Projects.

The RVTPO must show that the expected revenue sources for transportation investments balance with the estimated costs of the projects and programs described in the plan. A key element of the Long-Range Multimodal Transportation Plan is the Fiscally Constrained List of Projects.

The RVTPO coordinates with the State and public transit operators and makes particular effort to engage all communities and stakeholders in preparing the Long-Range Multimodal Transportation Plan every five years.

<sup>&</sup>lt;sup>3</sup> The Transportation Planning Process Briefing Book: Key Issues for Transportation Decisionmakers, Officials, and Staff. U.S. Department of Transportation, 2015.



Public participation permeates the planning process. The project prioritization framework adopted by the RVTPO identifies key decision points of the Long-Range Multimodal Transportation Plan (Figure 3):

- Transportation needs
- Regional and local priorities
- Solutions
- Projects
- Alignment review (meet needs, attain goals)

#### Transportation Improvement Program

The Transportation Improvement Program is a comprehensive list of highway, transit, and other projects slated to use federal and state funds over the next four years. The federal government leaves the decisions about what projects go in the Transportation Improvement Program up the state and local governments and agencies, through the RVTPO. The federal and state governments impose regulations and constraints on how the money can be used, but the projects come from the localities. These projects are typically also in the

Regional & Local Priorities

SOLUTIONS

PROJECTS

Figure 3. RVTPO Project Prioritization Framework

Fiscally Constrained List of Projects in the Long-Range Multimodal Transportation Plan.

Once all the regions in Virginia create their Transportation Improvement Programs, then the Virginia Department of Transportation incorporates them into the Statewide Transportation Improvement Program. This planning process is required by federal law and overseen by the Federal Highway Administration and the Federal Transit Administration. The Transportation Improvement Program is a 4-year program updated every 3 years.

Public participation is not as intensive for the Transportation Improvement Program as it is for the Long-Range Multimodal Transportation Plan, because projects in the Transportation Improvement Program almost always are also in the Long-Range Multimodal Transportation Plan. The key decision point for the Transportation Improvement Program is its adoption every three years.

#### **Public Participation Plan**

RVTPO staff will review the Public Participation Plan every three years and determine whether an update or full redevelopment of the plan is necessary. If only minor updating is necessary, staff may



choose to use the Transportation Technical Committee and the final public comment and review period as the means for involving the public in the adoption of the updated plan.

#### Other Key Decision Points

Major amendments of the Long-Range Multimodal Transportation Plan, the Transportation Improvement Program, and the Public Participation Plan are key decision points. The RVTPO develops and updates other plans and studies as needed or requested. The Congestion Management Process, the Pedestrian Vision Plan, and the Transit Vision Plan are examples of regional efforts which

[Demonstrate] explicit consideration and response to public input received during the development of the metropolitan transportation plan and the TIP.

When significant written and oral comments are received on the draft [Long-Range Multimodal Transportation Plan and Transportation Improvement Program] (including the financial plans) as a result of the participation process...a summary, analysis, and report on the disposition of comments shall be made as part of the final [Long-Range Multimodal Transportation Plan and Transportation Improvement Program].

(Code of Federal Regulations §450.316)

include a public participation component. The RVTPO is always interested in hearing from the public and maintains ongoing public outreach to support the plan- and study-specific efforts.



### 2. Purpose and Objectives of Public Participation

This document describes how the RVTPO obtains public participation. The purpose of public participation is to support transportation planning and promote the integrity and transparency of the transportation planning process.

RVTPO wants public participation to be:

- Meaningful to the public People should feel that their comments matter. Public input into a
  transportation plan should be timely, happen early enough to influence the outcome, and
  continue as the plan develops. The RVTPO is accountable to the public for their input. RVTPO
  Policy Board decisions reflect the diversity of viewpoints.
- High quality When people understand that transportation planning is complex, regional, and long-term, they can give input that is relevant, thoughtful, and practical. The RVTPO educates and explains transportation planning. Clarity of purpose and clarity of expectation improve the quality of public input.
- Variety of input The RVTPO seeks a breadth of representation in public input that is from different points of view, different needs, and different backgrounds.
- High quantity The more people who are engaged, the better the RVTPO can understand the
  transportation needs and priorities of the region. The RVTPO will provide convenient and
  delightful ways to participate with many options of how to participate, and continue to seek new
  ways to invite participation.

#### 2.1 Public Participation Objectives

Public participation involves mutual information sharing between citizens and the RVTPO Policy Board, committee members, and staff. A combination of strategies will achieve the four public participation objectives: meaningful to the public, high quality, variety of input, and high quantity.

#### Objective 1: Meaningful to the public

#### People should feel that their comments matter.

Many people lose interest when they realize that the Long-Range Multimodal Transportation Plan won't fix the potholes on their street or extend evening bus hours next year, but is a 20-year, regional, big-picture plan. For participation to be meaningful to citizens, they must understand the relevance of transportation planning to their lives.

We can communicate this relevance by:

Posting articles on our website and blog



Giving presentations to groups.

Public input into a transportation plan should be timely, happening early enough to influence the outcome, and continue as the plan develops.

Traditional public comment periods and public hearings that occur on near-final drafts of plans and studies provide opportunities for final approval or objections but not opportunities to be involved in setting goals or identifying solutions. The "Bow Tie model" of public engagement (Figure 4) suggests three phases, with broad public input while determining needs and priorities, less broad but more intensive public input creating solutions based on needs and

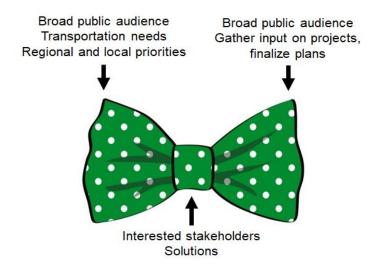


Figure 4. Bow Tie Model of Public Engagement (image adapted from MetroQuest)

priorities, and broad public input again for gathering input on projects4.

The RVTPO is accountable to the public for their input. RVTPO decisions reflect the diversity of viewpoints.

People need to feel that their comments make a difference. Did anyone listen? The RVTPO reassures the public that their participation is meaningful by:

- Documenting public input, summarizing feedback, and including it in plans and studies.
- Incorporating public input into plans and studies and documenting how input was included.
- Documenting responses to comments in plans and studies.

#### **Objective 2: High quality**

When people understand that transportation planning is complex, regional, and long-term, they can give input that is relevant, thoughtful, and practical. The RVTPO educates and explains transportation planning.

Online public participation can achieve much, but can't entirely replace in-person interactions with a person who will explain and answer questions immediately. Relying too much on surveys may exclude people who aren't comfortable with tests or writing answers. A balance of in-person and online public participation strategies achieves high quality efficiently.

<sup>&</sup>lt;sup>4</sup> Public Engagement 3.0. Dave Biggs, C.E.O. MetroQuest, 2015. <a href="http://metroquest.com/public-engagement-3-0/">http://metroquest.com/public-engagement-3-0/</a>



#### Clarity of purpose and clarity of expectation improve the quality of public input.

High quality surveys with clear purpose and expectation can elicit high quality public input. Poorly designed surveys yield poor quality input.

#### **Objective 3: Variety of input**

The RVTPO seeks a breadth of representation in public input that is from different points of view, different needs, and different backgrounds.

Some points of view that should be represented include:

Demographics, including race, ethnicity, age, income, disability, limited English proficiency,
 gender, and sexual orientation

[Seek] out and [consider] the needs of those traditionally underserved by existing transportation systems, such as low-income and minority households, who may face challenges accessing employment and other services.

(Code of Federal Regulations §450.316)

• Economic, health, and education interests

- All modes of transportation
- Geography

#### **Demographics**

The existing transportation system does not meet everyone's needs, yet identifying and engaging citizens from a variety of backgrounds in public participation can be challenging. Sometimes this is due to the transportation logistics that bar them from attending a

public meeting. Often the issues are more complex, involving cultural mistrust of government

stemming from unjust urban renewal practices, not being aware of public participation opportunities, or not understanding the relevance.

Community surveys and needs assessment, such as the United Way Community Listening Tour

J. How do you meet those needs? I do my best with my income and transportation.

Survey response from the United Way Community Listening Tour

(2016) and the AARP's Age-Friendly Community Project (2017), reveal that transportation issues contribute to unmet needs and reduce quality of life for people of demographics who are underserved by the Roanoke Valley's transportation system. The RVTPO Title VI/ Nondiscrimination and Limited English Proficiency Plan<sup>5</sup> addresses involving traditionally underserved populations in

<sup>&</sup>lt;sup>5</sup> The Title VI and Limited English Proficiency Plan is available on the RVARC website: <a href="http://rvarc.org/wp-content/uploads/2016/02/RVTPO-Title-VI-and-LEP-Plan-FY15-Approved-12-10-15-Adjusted-January-28-2016.pdf">http://rvarc.org/wp-content/uploads/2016/02/RVTPO-Title-VI-and-LEP-Plan-FY15-Approved-12-10-15-Adjusted-January-28-2016.pdf</a>



transportation decision making. Choosing words, images, concepts, and languages that resonate with stakeholders will encourage their participation.

# Economic, health, and education interests

Many other interests intersect with transportation. Considering these interests during transportation planning promotes a more comprehensive transportation system.

- Economic, health, and education interests intersect with transportation around access to jobs, healthcare, and schools.
- Land use and transportation influence each other, and housing that is affordable may be offset by expensive or difficult transportation to service.
- Traffic safety best practices promote incorporating engineering, enforcement, and emergency management, which can be done at the planning stage as well as other opportunities.
- Considering the environment during transportation planning helps preserve and steward resources now and for future generations.

All modes of transportation

For many decades, planners and engineers prioritized moving large numbers of automobiles quickly. As concerns about congestion and safety have risen, the focus has shifted to safety and convenience for all modes of transportation. Transportation modes include:

- Passenger motor vehicle
- Freight motor vehicle
- Public transportation
- Walking
- Bicycling

...no person in the United States shall, on the grounds of race, color, or national origin, be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination under any program or activity receiving Federal financial assistance from the Department of Transportation. (Title VI of the Civil Rights Act of 1964, 49 Code of Federal Regulations §21.1)

...recipients of Federal financial assistance [shall] provide meaningful access to their LEP applicants and beneficiaries. (Executive Order 13166, Improving Access to Services for Persons with Limited English Proficiency)

no...individual with a disability...shall, solely by reason of his or her disability, be excluded from the participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving Federal financial assistance. (Americans with Disabilities Act of 1990, 49 Code of Federal Regulations §27.1)



The RVTPO does not plan for rail, air, and water transportation directly, but considers access to these modes.

#### Geography

The RVTPO covers the urbanized area of the Roanoke Valley. Member governments are:

- City of Roanoke
- · City of Salem
- Bedford County
- Botetourt County
- Montgomery County
- Roanoke County
- Town of Vinton

The Roanoke Regional Airport Commission is also a governmental agency.

Localities routinely engage the public at various points in the development of projects. Most projects on the Fiscally Constrained List of Projects in the Long-Range Multimodal Transportation Plan have already received public input through locality efforts.

#### **Objective 4: High quantity**

The more people who are engaged, the better the RVTPO can understand the transportation needs and priorities of the region. The RVTPO will provide convenient and delightful ways to participate with many options of how to participate, and continue to seek new ways to invite participation.

Public participation requirements have evolved since the earliest days of planning and zoning. Early laws required only that the public be given an opportunity to comment. Later regulations tightened

the loopholes, spelling out how long the comment period was and how it must be advertised. Today, it isn't enough to make sure there are opportunities to comment. The RVTPO actively seeks broad public participation. MetroQuest, a leading public engagement software, emphasizes that the public participation experience must be 'delightful' to engage a high quantity of people.

...consult with agencies and officials responsible for other planning activities...that are affected by transportation (including State and local planned growth, economic development, tourism, natural disaster risk reduction, environmental protection, airport operations, or freight movements) or coordinate its planning process (to the maximum extent practicable) with such planning activities. (Code of Federal Regulations §450.316)



Strategies that promote high quantity include:

- Promoting surveys and participation opportunities through social media,
- Providing many options of how to participate, and making participation easy and pleasant,
- Continual evaluation of public participation,
- Review the Public Participation Plan every three years and update as necessary to keep up with changing technology.

#### 2.2 Public Participation Strategies

The RVTPO may choose from any or all of the following strategies to engage public participation from a <u>broad audience</u> or from <u>interested stakeholders</u> and to provide reasonable opportunity for <u>public comment</u> before decisions are finalized, adjusting the details as needed for the situation and in response to evaluation results.

#### Activities in Anticipation of Future Efforts

The following activities may be pursued to support future public participation activities.

- 1. Investigate solutions to logistical challenges to phone comment line.
- 2. Set up evaluation document to track public participation efforts.
- 3. Establish and nurture relationships with partners and stakeholders.
- 4. Maintain a current database of partners and stakeholders.

#### Reaching a Broad Audience

Activities to reach a broad audience will help identify transportation needs and priorities early in the planning process and to select projects or solutions later in the planning process. It may be appropriate to pursue a broad audience twice (early and late) during a major planning effort like the Long-Range Multimodal Transportation Plan and only once or not at all during other efforts.

- 1. Identify and establish partnerships with organizations serving or involved with stakeholders to achieve Variety of Input.
- 2. Engage stakeholder group to guide public participation.
- 3. Develop online and paper survey and related activity for events.
  - a. Stakeholder group provides feedback on survey.
- 4. Launch survey
  - a. Post links to survey and events on social media.
  - b. Engage stakeholders and partners via email and social media to share survey and events.
  - c. Use participation incentives.
  - d. Administer surveys to select group (i.e., vision-impaired) via telephone (with TTY for hearing impaired).
  - e. Conduct interviews to further reach stakeholders.



- f. Outreach activities to disseminate survey: pop-up booths, open houses, presentations, door-to-door canvassing.
  - i. Stakeholder group recommends opportunities and locations for events.
  - ii. Engage partners to facilitate events.
- 5. Develop outreach materials.
  - a. Blog articles, images, video, podcasts
  - b. Stakeholder group reviews materials.
  - c. Stakeholder group recommends strategies, locations, and forums to distribute materials.
  - d. Stakeholder group and partners help disseminate materials to their constituents and members.
- 6. Plan-specific web page
  - a. Post blog articles, video, podcasts, images
  - b. Link to surveys and phone number for voice recorder option
  - c. Manage stakeholder group, post meeting dates and materials.

#### **Engaging Interested Stakeholders**

Focused public input from interested stakeholders may be appropriate to create solutions based on needs and priorities, and for other plans, studies, amendments, and key decision points.

- 1. For planning efforts of smaller scope, stakeholder group identifies needs and priorities and/or provides input into project selection.
- 2. Stakeholder group brainstorms solutions to meet transportation needs and regional and local priorities.
- 3. Stakeholder group assesses how well solutions identified in existing plans address transportation needs and regional and local priorities.
- 4. Solicit public input data from localities, if available, on individual projects under consideration for inclusion on the Fiscally Constrained List of Projects of the Long-Range Multimodal Transportation Plan.

#### Final Comment Period and Public Hearing

The final comment period and public hearing is the last chance for public input before the plan is adopted. The Long-Range Multimodal Transportation Plan, the Transportation Improvement Program, the Public Participation Plan, and major amendments to these *must* include a final comment period and public hearing. Other plans, studies, and key decision points may include a public comment period or public hearing as well.

Because the projects listed in the Transportation Improvement Program are typically also included in the Long-Range Multimodal Transportation Plan with early and continuous opportunity for public input, a final comment period and public hearing is sufficient public input opportunity for the



Transportation Improvement Program. If the Transportation Improvement Program is significantly different than the Fiscally Constrained List of Projects in the Long-Range Multimodal Transportation Plan, a more extensive process should be followed.

- 1. The comment period will be 45 days for the Public Participation Plan, and may be 15 days or longer for other plans.
- 2. Hold a public hearing on the draft, with provisions upon request to allow people with visual or hearing impairment or limited English proficiency to participate.
- 3. Advertise the comment period and public hearing on the web page, newspaper ad in the Roanoke Times and Roanoke Tribune, and Facebook before the beginning of the comment period and at least 7 days in advance of the public hearing.
- 4. Advertise comment period on social media and blog twice, and in newspapers once (can be the same ad as for the public hearing).

#### 2.3 Toolbox

The appropriate public participation tools depend on the situation, the objectives, and the resources available. Not all tools listed here will be used for every public participation effort, but will be selected to meet the public participation objectives given the purpose and context.

#### **Description of public participation tools**

**Blog.** Informal and easy to digest. To be most effective, update weekly.

**Comment period.** A final comment period is an opportunity to publicly approve or object to a plan.

**Direct mail.** Targeting mail to a single zip code can improve participation from a geographical area.

**Display, flyers.** Used to promote other strategies, such as meetings or surveys.

**Email.** Maintain an email list of partner agencies and interested individuals and email links to surveys, blog posts, and other material, announcements of public participation opportunities, and information about transportation planning.

**Focus group.** Structured small group discussion led by a trained facilitator. Participants may be selected to represent specific stakeholders or interests.

**Interviews.** In-person, open discussions to gather information. Participants may be selected to represent specific stakeholders.

**Media.** Radio, television, newspaper. Selecting specific outlets can increase engagement from a select population. For example, the Roanoke Tribune newspaper and the WTOY radio station are African-American media outlets.

**Multimedia.** Video, maps, images, podcasts. May be on website, social media, media. To increase engagement with select population, choose words, images, concepts, and languages that resonate



with them.

**Open house.** Drop-in event. Advertise and hold open house at location frequented by specific stakeholders.

Paid ads. Radio, television, newspaper, social media.

**Partners.** Other agencies or groups provide RVTPO with opportunity to reach their members, by sending information out, letting RVTPO staff speak at their meeting, etc. Partners allow RVTPO to tap into the intersection of transportation and other interests, such as health or a locality. Collaborating with partners can increase engagement with stakeholders by reaching out to partners with networks with stakeholders. Localities are important partners, and may provide local public input on projects that are on the Fiscally Constrained List of Projects in the Long-Range Multimodal Transportation Plan.

**Policy Board and committee meetings.** RVTPO Policy Board and committee meetings are open to the public unless otherwise indicated, and a public comment period is included on the agenda of each meeting.

**Pop-up booth.** Staff engage the public at a high-traffic location, such as a grocery store, or event, such as a festival. This may include a survey or other activity and participation incentives. Set up pop-up booths at locations frequented by specific stakeholders.

Presentation. Civic groups, employers, neighborhood associations, etc.

**Public hearing.** A final public hearing, typically during the Policy Board meeting, is an opportunity to publicly approve or object to a plan. Public hearings will include provisions upon request to allow people with visual or hearing impairment or limited English proficiency to participate.

**Public meeting.** Presentation or discussion that uses the entire block of time. Advertise and hold public meeting at location frequented by specific stakeholders.

**Social media.** While there are many social media platforms, the most common is Facebook, with 80-95% of users of other platforms also using Facebook. To be most effective, update regularly and engage with followers. Studies show that nearly all demographics use social media. Social media can reach specific stakeholders through Facebook groups and Twitter hashtags.

**Stakeholder group.** A group that meets regularly, either ongoing or a limited time. Participants may be selected to represent specific stakeholders or interests tailored to the needs of the plan, study, amendment, or key decision point. The committee may advise the Policy Board, the Transportation Technical Committee, and/or staff.

**Survey.** Questionnaire that may be online or paper. There are many online survey platforms, and the right one depends on cost, effort required, and what is needed from the survey. MetroQuest surveys have a high response rate but are expensive and may be best suited for major efforts, such as priority setting and/or project selection in the Long-Range Multimodal Transportation Plan. For smaller efforts, the Regional Commission subscription to Survey Monkey may be more appropriate.



**Telephone.** Generally unpopular but some, such as visually impaired people, may prefer phone calls. Telephone may include TTY for hearing impaired. Text messages can also be a good tool.

**Voice recorders.** Voice recorders at in person interactions (such as open house) or via telephone or online.

**Website.** Central repository and archive of information. Other strategies can work in conjunction with the website, such as a Facebook post that directs people to the website. Once adopted, plans are available on the website.

The appropriate tool to use depends on the situation and desired outcome (Table 2). Some tools achieve one or more objectives better than other tools. Passive tools wait to be found, such as an article on the website. Others actively seek the public, such as direct mailings. Some tools are better suited for outreach or for input, and some tools are suitable for both. Newer technology may reduce staff time and reach more people, but traditional methods should not be neglected to reach people unable or unwilling to use technology. Finally, some tools are more time and resource intensive than others. All of these and other factors are taken into consideration for each planning effort.

Table 2. Overview of Public Participation Tools

Tool	Objective	Active/ passive strategy	Outreach/Input	Technology required of public	Resources and challenges
Blog	Meaningful, High quality	Passive	Mostly outreach	Internet	Staff time to update
Comment period	Meaningful	Passive	Input	Access to material, ability to submit comment, awareness of opportunity	Low staff time, inexpensive
Direct mail	Variety	Active	Outreach	None	Low return
Display, flyers	Depends on what it is coupled with	Active	Outreach	None	High staff time
Email	Meaningful, High quality, Variety	Active	Outreach	Internet	Low return



Tool	Objective	Active/ passive strategy	Outreach/Input	Technology required of public	Resources and challenges
Focus group	Meaningful, High quality, Variety of input	Active	Interactive	Time and transportation to attend, awareness of opportunity	High staff time and skill
Interviews	Meaningful, High quality, Variety	Active	Interactive	Time, opportunity	High staff time, skill
Media	Variety of input	Active	Outreach	Radio, TV, print or online newspaper	Staff time to write press release
Multimedia	Meaningful, High quality	May be either	Outreach	Internet	Staff time, skill
Open house	Meaningful, High Quality, Variety	Active	Interactive	Time and transportation to attend, awareness of event	Staff time
Paid ads	Can be used for any objective	Active	Outreach	Radio, TV, or internet	Expensive
Partners	Meaningful, Variety, High quantity	Active	Can be either	None	Efficient
Pop-up booth	Meaningful, High Quality, Variety of input	Active	Interactive	None	Obtaining permission from property manager, Staff time, Incentives
Presentation	Meaningful, High quality, Variety of input	Active	Interactive	None	High staff time



Tool	Objective	Active/ passive strategy	Outreach/Input	Technology required of public	Resources and challenges
Public hearing	Meaningful	Passive	Input	Time and transportation to attend, awareness of opportunity	Low staff time, inexpensive
Public meeting	Meaningful, High Quality, Variety	Active	Interactive	Time and transportation to attend, awareness of event	Staff time
Social media	Variety of input, High quantity	Active	Interactive	Internet, social media	Staff time to post and respond
Stakeholder group	Meaningful, High quality, Variety of input	Active	Interactive	Time and transportation to attend, awareness of opportunity	High staff time
Survey	Primarily Quantity	Can be either	Mostly input	Ability to take surveys	Skill and/or expense
Telephone	Variety	Active	Input	Phone line or cell phone with TTY	High staff time
Voice recorders	Variety	Either	Input	None	Available phone line, user-friendly phone system
Website	Meaningful, High quality	Passive	Mostly outreach	Internet	Staff time to update



A stakeholder group may be an important element of each step of public participation efforts. Table 3 describes the stakeholder group role in each activity and identifies which activities may be employed during the development of the Long-Range Multimodal Transportation Plan, the Public Participation Plan, amendments, major and minor planning efforts, and the Transportation Improvement Program. This is intended as a guide; the RVTPO may select these or other activities for each planning effort depending on the context.

Table 3. Public Participation Activities by Planning Effort

Step	Activity	Stakeholder group role	LRTP	PPP, amendments, major planning efforts	Minor planning efforts	TIP
	Convene stakeholder group	None	<b>\</b>	1	✓	
Identify	Identify partners	Brainstorm additional stakeholders	<b>&gt;</b>	1	✓	
stakeholders	Establish relationships	Provide contact information, introduce staff to partners	<b>&gt;</b>	✓	1	
Broad public audience	Develop outreach materials	Review outreach materials Share materials through network Identify locations and forums to share materials	<b>√</b>	•		

Step	Activity	Stakeholder group role	LRTP	PPP, amendments, major planning efforts	Minor planning efforts	TIP
	Survey (online, paper)	Review survey Distribute survey to network	1	✓		
	Events (pop-up booths, open houses, presentations, door-to-door canvassing)	Identify opportunities for events Advertise events among network	1	✓		
	Interviews	Determine if interviews are needed Identify people to interview Assist staff in connecting with people to interview	<b>√</b>	✓		
		Recommend solutions based on priorities	1	1	1	
Interested stakeholders	Stakeholder group	Identify needs and priorities		✓	1	
		Provide input on project selection			1	



Step	Activity	Stakeholder group role	LRTP	PPP, amendments, major planning efforts	Minor planning efforts	TIP
Reasonable	Comment period	Advertise among network	15 day	45 day*/ 15 day	15 day	15 day
opportunity for comment	Public hearing	Advertise among network	1	✓	✓	1

LRTP = Long-Range Multimodal Transportation Plan, PPP = Public Participation Plan, TIP = Transportation Improvement Program

<sup>\*</sup>PPP requires a 45-day public comment period



#### 2.4 Evaluation Guidelines of Public Participation Efforts

The RVTPO may follow these guidelines to evaluate public participation, adjusting the details as needed and in response to experience. Evaluation determines how effective public participation tools were in eliciting input, engaging and reaching people, and engaging and reaching stakeholders (Table 4). RVTPO may track how much staff time each step took, and note unexpected hurdles or outcomes. Evaluation generally occurs after each public participation event. For ongoing activities, like the website and social media, RVTPO may track performance periodically (i.e. quarterly).

Table 4. Evaluation Methods

Tool	Criteria	Methods to improve performance
Direct mail	Number of addresses of people who prefer to receive mail, number of responses	Maintain database of people who prefer to be contacted by mail, use direct mailings to zip codes to target geography, make mailings delightful.
Display, flyers	Number of people reached, number of flyers/displays	Choose locations convenient to stakeholders. Create material that resonates with stakeholders.
Email	Number of emails sent, number of recipients, number of responses	Maintain email database, make emails delightful.
Interviews	Number of interviews, number of interviewees who feel satisfied with the interview	Incentives, make interviews delightful.
Media	Reach	Submit press releases to media, write delightful press releases.
Multimedia	Number of views, viewers, listeners	Create delightful videos, podcasts, graphics, promote with other tools.
Open house, public meeting, public hearing	Number of participants, number of participants reporting satisfactory interaction	Schedule at convenient times and locations on transit routes and in accessible venues, choose locations convenient to stakeholders, promote with other tools, create a delightful experience through visual displays, staff interactions.



Tool	Criteria	Methods to improve performance
Paid ads	Number of participants/ respondents indicating they saw the advertisement	Publish as indicated, place in prominent location (newspaper), ask participants/ respondents if they saw ads.
Partners	Number of partners, number of presentations to potential partners	Maintain database of partners.
Pop up booth	Number of interactions, number of participants reporting satisfactory interaction	Incentives, crowd draws, hold booths at events and locations to reach stakeholders, use visual displays and staff interactions to create a delightful experience.
Presentation	Number of presentations, number of people attending presentations	Make presentations delightful.
Public hearing, comment period	Number of public who attend hearing, number of comments	Advertise in newspaper, publicize on blog, Facebook, and email list.
Public Participation Plan	Required by law. No measure	Update and incorporate feedback from evaluations. Review every 3 years and update or redevelop if necessary.
Social media	Number of messages, number of views, number of Facebook 'friends'	Promote through partners, use Boost Post, post regularly.
Stakeholder group, focus group	Number of participants, number of participants who report feeling engaged	Schedule at convenient times and locations on transit routes and in accessible venues, choose locations convenient to stakeholders, promote with other tools, administer survey to assess engagement, create delightful experience.
Survey	Number of survey responses, number of survey respondents who feel satisfied with the survey	Make surveys delightful.



Tool	Criteria	Methods to improve performance
Telephone	Number of phone numbers of people who prefer to be contacted by phone, number of people reached	Maintain database of people who prefer to be contacted by phone, make phone calls delightful.
Voice recorders	Number of messages	Solve technology logistics. Make available at events, meetings. Promote with other tools.
Website, blog	Number of website hits, number of blog articles	Link to partner organizations, post relevant, useful information, update website, use accessible formatting, promote with other tools, post delightful articles.



# **Appendices**

#### Glossary

<u>Americans with Disabilities Act:</u> The disabled communities shall be involved in the development and improvement of transportation services. People with disabilities shall be able to access meeting sites and have access to the information.

<u>Environmental Justice:</u> Fair treatment and meaningful involvement of all people regardless of race, color, national origin, or income with respect to the development, implementation, and enforcement of environmental laws, regulations, and policies.

<u>Federal Highway Administration:</u> An agency of the U.S. Department of Transportation responsible for funding highways and trails.

<u>Federal Transit Administration:</u> An agency of the U.S. Department of Transportation responsible for funding and providing technical assistance to public transit systems.

<u>Limited English Proficiency:</u> An executive order mandating that agencies receiving federal financial assistance have a plan for accommodating people with limited English proficiency. The Title VI and Limited English Proficiency Plan is available on the RVARC website: <a href="http://rvarc.org/wp-content/uploads/2016/02/RVTPO-Title-VI-and-LEP-Plan-FY15-Approved-12-10-15-Adjusted-January-28-2016.pdf">http://rvarc.org/wp-content/uploads/2016/02/RVTPO-Title-VI-and-LEP-Plan-FY15-Approved-12-10-15-Adjusted-January-28-2016.pdf</a>

<u>Long-Range Multimodal Transportation Plan (LRTP):</u> A long range plan that identifies area transportation needs in light of projected growth patterns and broadly charts major capital investments for transportation system development to meet these projected needs.

Metropolitan Planning Organization (MPO): A planning body required by the federal government which is responsible for the transportation planning and project selection in its region. It is a coalition of local governments that provides a forum for cooperative decision making for the metropolitan planning area. RVTPO is the Roanoke Valley urbanized area's MPO.

<u>Public Participation Plan (PPP):</u> Outlines how the RVTPO will work to achieve public participation in all planning activities.

<u>Roanoke Valley-Alleghany Regional Commission</u>: The Planning District Commission, a coalition of local governments, that includes the RVTPO area. A Planning District Commission is based on a community of interest and is authorized by state and federal legislation. The Roanoke Valley-Alleghany Regional Commission staffs the RVTPO.



Roanoke Valley Transportation Planning Organization (RVTPO): The Metropolitan Planning Organization for the Roanoke Valley urbanized area. The RVTPO is staffed by the Roanoke Valley-Alleghany Regional Commission.

<u>Title VI of the Civil Rights Act of 1964:</u> Ensures that no person shall, on the grounds of race, color, sex, national origin, or physical handicap, be excluded from participation in transportation programs. The Title VI and Limited English Proficiency Plan is available on the RVARC website: <a href="http://rvarc.org/wp-content/uploads/2016/02/RVTPO-Title-VI-and-LEP-Plan-FY15-Approved-12-10-15-Adjusted-January-28-2016.pdf">http://rvarc.org/wp-content/uploads/2016/02/RVTPO-Title-VI-and-LEP-Plan-FY15-Approved-12-10-15-Adjusted-January-28-2016.pdf</a>

<u>Transportation Improvement Program (TIP):</u> Spending plan for funding expected from all sources for transportation projects of all types in the RVTPO over the next four years. RVTPO prepares the Transportation Improvement Program annually based on information submitted by local and state governments.

<u>Transportation Technical Committee:</u> An RVTPO committee, comprised of a broad representation of RVTPO jurisdictions and related agencies. The Transportation Technical Committee reviews the Long-Range Multimodal Transportation Plan, the Transportation Improvement Program, and makes recommendations to the RVTPO Policy Board.

<u>Virginia Department of Transportation:</u> A State agency responsible for building, maintaining and operating the state's roads, bridges and tunnels. Through the Commonwealth Transportation Board, it provides funding for airports, seaports, rail and public transportation.



#### Development of the Public Participation Plan

The RVTPO sought extensive public collaboration in developing the draft Public Participation Plan.

#### **Public Participation Plan Ad-hoc Committee**

The Public Participation Plan Ad-hoc Committee extended invitations to 82 agencies and individuals representing:

- RVTPO member jurisdictions and agencies
- Business interests
- Economic development
- Communications and marketing
- Environmental protection
- Environmental justice
- Transportation
- Freight
- Safety & emergency management
- Health
- Education
- Housing
- Transportation workers

Thirty-eight people from thirty agencies attended at least one meeting, and several others provided feedback. The committee met six times between May 8 and Oct 23, 2017. During this time, the committee:

- Reviewed public participation plans from eleven MPOs
- Identified agencies and demographic groups missing from the table, and assisted staff in reaching out to them
- Learned about the transportation planning process and opportunities for public participation
- Drafted public participation Purpose and Objectives
- Provided feedback on survey questions to capture public input on the Purpose and Objectives
- Brainstormed and discussed public participation tools with respect to the Purpose and Objectives
- Provided feedback on the draft Plan
- Responded to feedback from the Transportation Technical Committee on the draft Plan



Minutes from these meetings available <u>online</u> (http://rvarc.org/wp-content/uploads/2018/01/Compiled-Minutes.pdf) or by request.

#### The RVTPO thanks the members of the committee for their hard work developing this plan:

Dee King, Chair

Ben Bristoll, Vice Chair

John Busher

Tim Martin

City of Salem citizen representative

City of Roanoke citizen representative

Botetourt County citizen representative

City of Roanoke business representative

alternate Melinda Mayo

Bruce Mayer Vinton business representative

Carl Palmer Valley Metro

Kevin Jones Federal Highway Administration
Olivia Byrd Grandin Village Business Association
Wendy Jones Williamson Road Area Business Association
Michael Shelton Brambleton Area Business Association
Josh Baumgartner Roanoke Regional Chamber of Commerce
Morgan Romeo Western Virginia Workforce Development Board

Landon Howard Visit Virginia's Blue Ridge

Amar Bhattarai Refugee and Immigration Services
Bethany Lackey Roanoke Refugee Partnership
Aaron Fallon Total Action for Progress

Antwyne Calloway Blue Ridge Independent Living Center

Michelle Via

Kim Gembala

Shawn Hunter

Paul Workman

Liz Belcher

Roanoke Area Visually Enabled
Roanoke Rescue Mission

The Peacemakers, Inc.
Blue Ridge Bicycle Club

Greenway Commission

Jeremy Holmes Ride Solutions

alternate Tim Pohlad-Thomas

Robert Stutes Uber

David Foster Rail Solution

James Humanik Fetch

Marci Stone Roanoke City Emergency Manager

Aaron Boush Carilion alternates Sierra Steffan, Amy Michals

Sean Pressman Lewis Gale

Stacie Turner Blue Ridge Behavioral Healthcare

Forest Jones Salem Public Schools

alternate Lewis Armistead

Crystal Hall Roanoke Housing Authority

Wayne Leftwich



#### **Public Input**

In addition to the contributions of the committee, there were early and late opportunities for public input. Two surveys sought input on the newly developed Purpose and Objectives early in the development of the draft. A 45-day public comment period and a public hearing were opportunities for final comments on the draft. The comments and responses, early and late, are available at <a href="http://rvarc.org/wp-content/uploads/2018/01/Public-input-summary.pdf">http://rvarc.org/wp-content/uploads/2018/01/Public-input-summary.pdf</a> or by request.